



Ace Pillar 2026 Q1 Institutional Investors Conference

29 May, 2026

Participants

Chairman

Joshua Tzeng

CEO

Chris Li

CFO

Denise Chen

Agenda

- 1. Q1 Financial Results**
- 2. Business Update and Outlook**
- 3. Q&A**

Safe Harbor Notice

We have made forward-looking statements in the presentation. Our forward looking statements contain information regarding, among other things, our financial conditions, future expansion plans and business strategies. We have based these forward-looking statements on our current expectations and projections about future events. Although we believe that these expectations and projections are reasonable, such forward-looking statements are inherently subject to risks, uncertainties, and assumptions about us.

We undertake no obligation to publicly update or revise any forward-looking statements whether as a result of new information, future events or otherwise. In light of these risks, uncertainties and assumptions, the forward-looking events might not occur and our actual results could differ materially from those anticipated in these forward-looking statements.

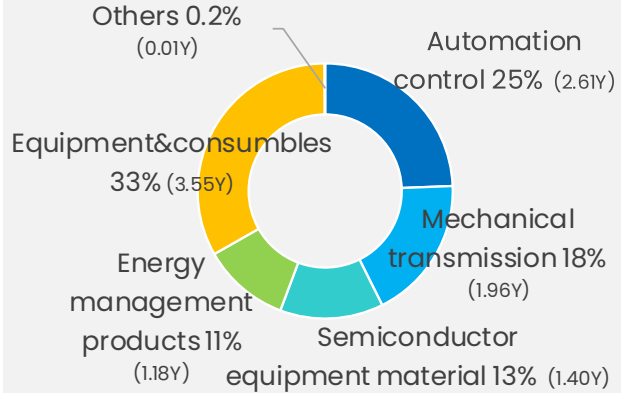
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Chapter

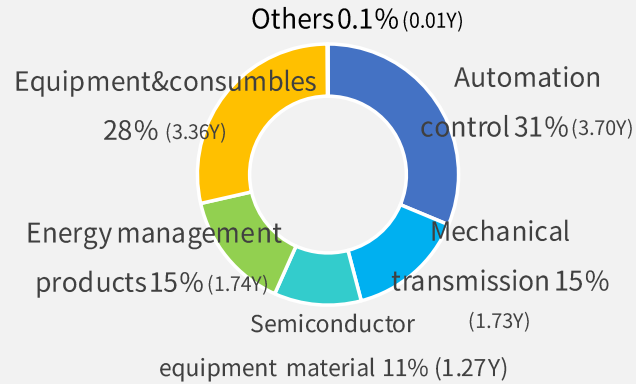
2026 Q1 Financial Results

2026Q1 Revenue by Product/ Area

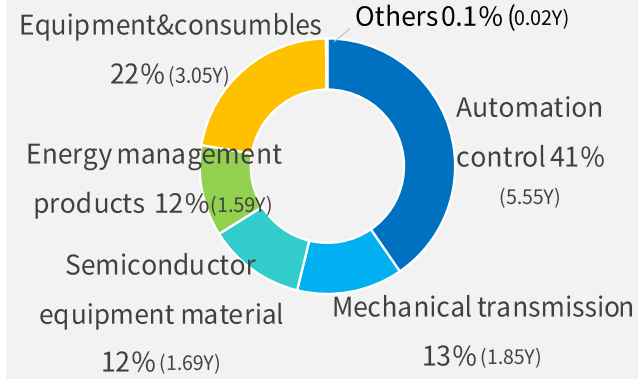
2025 Q1 Products



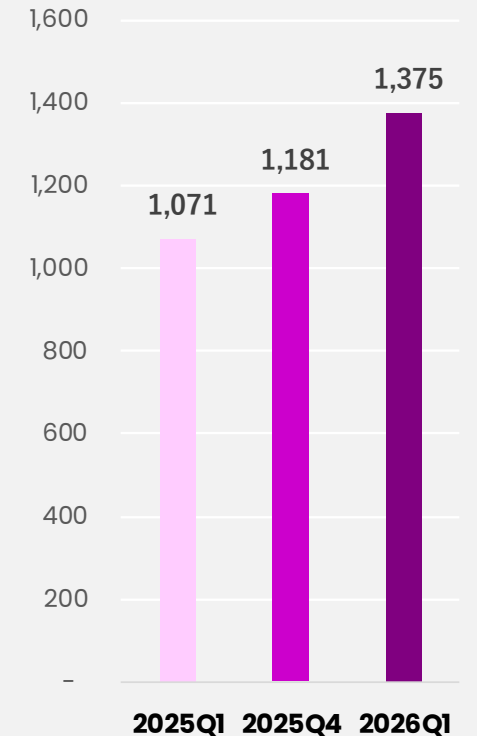
2025 Q4 Products



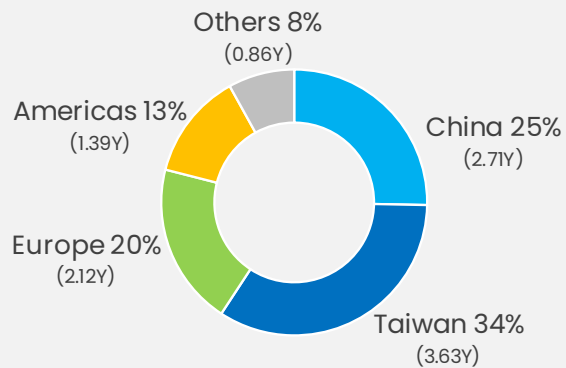
2026Q1 Products



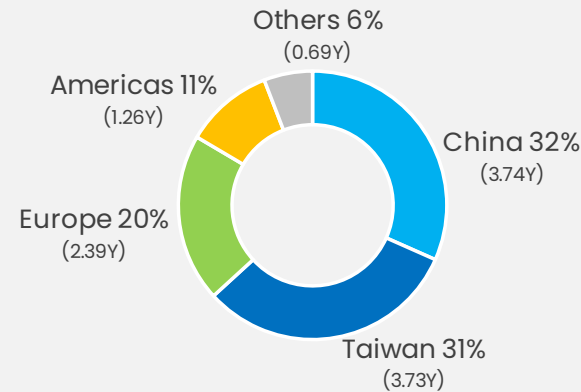
Revenue (NTD M)



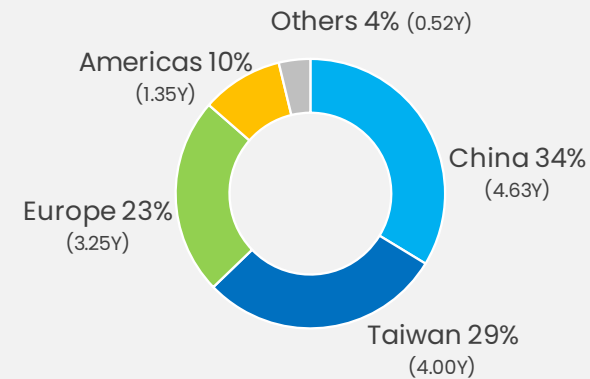
2025 Q1 Area



2025 Q4 Area



2026 Q1 Area



Consolidated Statement of Comprehensive Income

Unit : NT\$ Million	2026Q1		2025Q4		QoQ			2025Q1		YoY		
	amt	±%	amt	±%	amt	±%	g%	amt	±%	amt	±%	g%
Net Sales	1,375	100%	1,181	100%	194		16%	1,071	100%	304		28%
Cost of Goods Sold	(1,031)		(947)		(84)			(775)		(256)		
Gross Margin	344	25%	234	20%	110	5%		296	28%	48	-3%	
Operating Expenses	(237)	-17%	(366)	-31%	129	-14%		(211)	-20%	(26)	-3%	
Operating Income	107	8%	(132)	-11%	239	19%		85	8%	22	0%	
Non-operation Income,Net	1		(1)		2			(2)		3		
Profit(Loss) before Tax	108	8%	(133)	-11%	241	19%		83	8%	25	0%	
Net Income	83	6%	(112)	-9%	195	15%		64	6%	19	0%	
Shareholders of the Company	48	4%	(140)	-12%	188	16%		27	2%	21	2%	
EPS (NT\$) (a)	0.43		(1.25)		1.68			0.24		0.19		

Consolidated Balance Sheet Highlights

Unit : NT\$ Million	2026.03.31		2025.12.31		QoQ amt ±%		2025.03.31		YoY amt ±%	
	Cash & Equivalent	1,202	22%	1,140	21%	62	1%	1,071	21%	131
Accounts Receivable	964	17%	832	16%	132	1%	810	15%	154	2%
Inventory	918	17%	978	18%	(60)	-1%	950	18%	(32)	-1%
Property, plant and equipment	541	10%	538	10%	3	0%	557	11%	(16)	-1%
Intangible assets	1,239	23%	1,260	24%	(21)	-1%	1,319	25%	(80)	-2%
Total Assets	5,481	100%	5,351	100%	130	0%	5,237	100%	244	0%
Short-term borrowings	520	9%	466	9%	54	0%	325	6%	195	3%
Contract liabilities-current	249	5%	114	2%	135	3%	86	2%	163	3%
Accounts Payable	672	12%	770	14%	(98)	-2%	525	10%	147	2%
Bonds payable	481	9%	478	9%	3	0%	470	9%	11	0%
Long&Short-term debt	0	0%	0	0%	0	0%	0	0%	0	0%
Deferred Income tax liabilities	188	3%	192	3%	(4)	0%	252	5%	(64)	-2%
Total Liabilities	2,514	46%	2,468	46%	46	0%	2,301	44%	213	2%
Equity	2,967	54%	2,883	54%	84	0%	2,936	56%	31	-2%
Net Worth/Share	18.01		17.58		0.43		18.60		(0.59)	

Consolidated Statements of Cash Flows

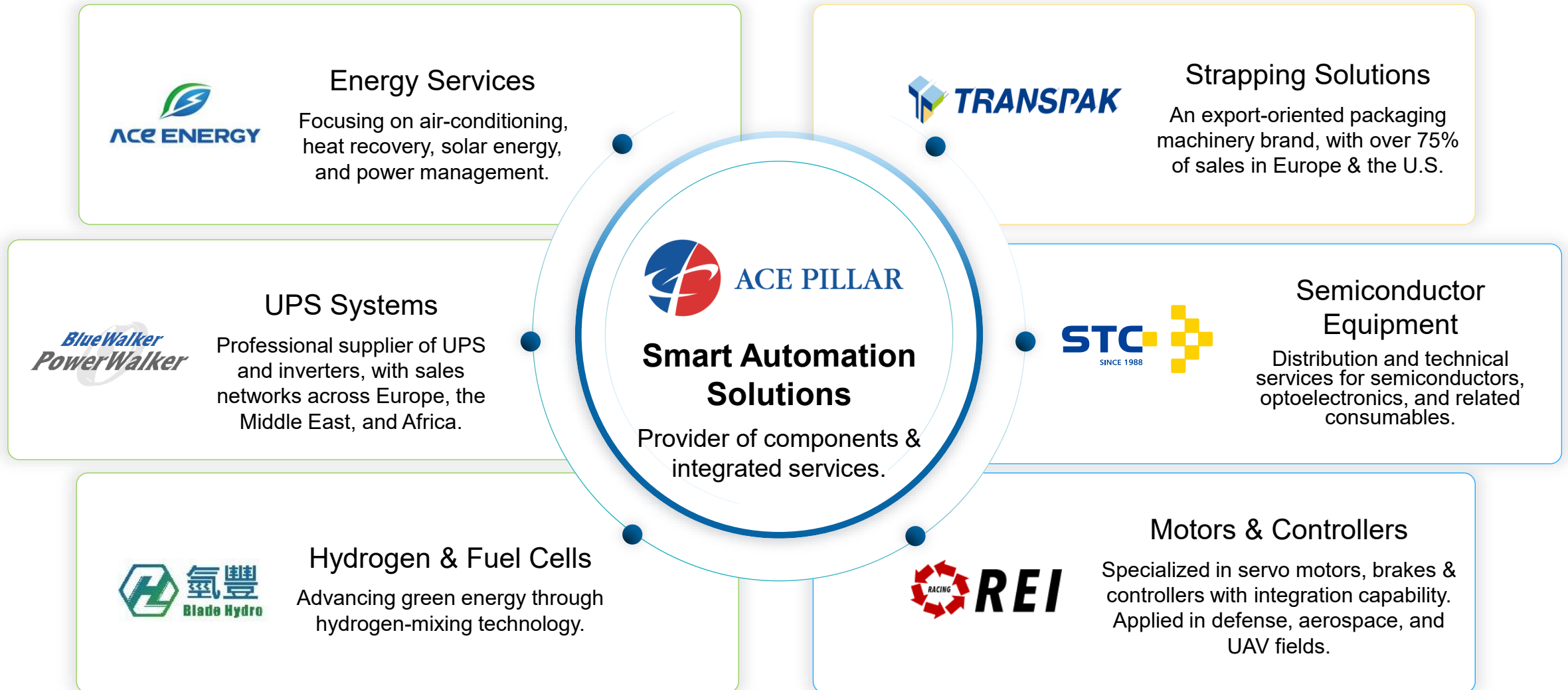
Unit : NT\$ Million	2024	2025	2026 Jan.~Mar.
Cash at beginning of year	392	1,238	1,140
Net cash flows provided by operating activities	400	308	32
Net cash flows used in investing activities	(356)	(73)	(14)
Acquisition of subsidiary	(305)	0	0
Net cash flows provided by (used in) financing activities	778	(360)	28
Increase(Decrease) in borrowings	327	(64)	43
Proceeds from issuing bonds	530	0	0
Cash dividends distributed to shareholders	(38)	(75)	0
Distribution of preference share dividends by subsidiaries	0	(166)	0
Others	24	26	16
Cash at end of year	1,238	1,140	1,202

Key Financial Ratios

	2026.03.31	2025.12.31	QoQ	2025.03.31	YoY
AR Turnover (Days)	61	70	-9	72	-11
Inventory Turnover (Days)	84	97	-13	111	-27
AP Turnover (Days)	64	75	-11	66	-2
Cash Conversion Cycle (Days)	81	92	-11	117	-36
Current ratio	185%	183%	+2ppt	201%	-16ppt
Quick ratio	130%	123%	+7ppt	135%	-5ppt
Debt ratio	46%	46%	-	44%	+2ppt
ROE (a)	11.3%	2.2%	+9.1ppt	8.8%	+2.5ppt

(a) Annualized net income / Average total equity

Integration for intelligent Automation & Green Energy



ACE Pillar Mid-Term Growth Plan

Empowering Customers' Industrial Transformation

• AI Intelligent Automation •



Ace Pillar + TRANSPAK + REI
+...

- ✓ Pick & Place & Move
- ✓ AI Machine Vision (defect inspection), measurement & functional testing.
- ✓ Packaging / Palletizing / Depalletizing
- ✓ AGV/AMR
- ✓ Software Solutions (MES+SECS/GEM +...)
- ✓ Data Analytics & Cloud Management Platform

• Green Energy •



Ace Pillar + Ace Energy +
Bluewalker + BladeHydrogen
+...

- ✓ Green Energy Systems (Renewable, Saving & Storage)
- ✓ Power Tariff Management & Control
- ✓ HVAC Solutions
- ✓ EV Charging Service Platform/System
- ✓ Charging Stations
- ✓ UPS Systems
- ✓ Hydrogen Energy

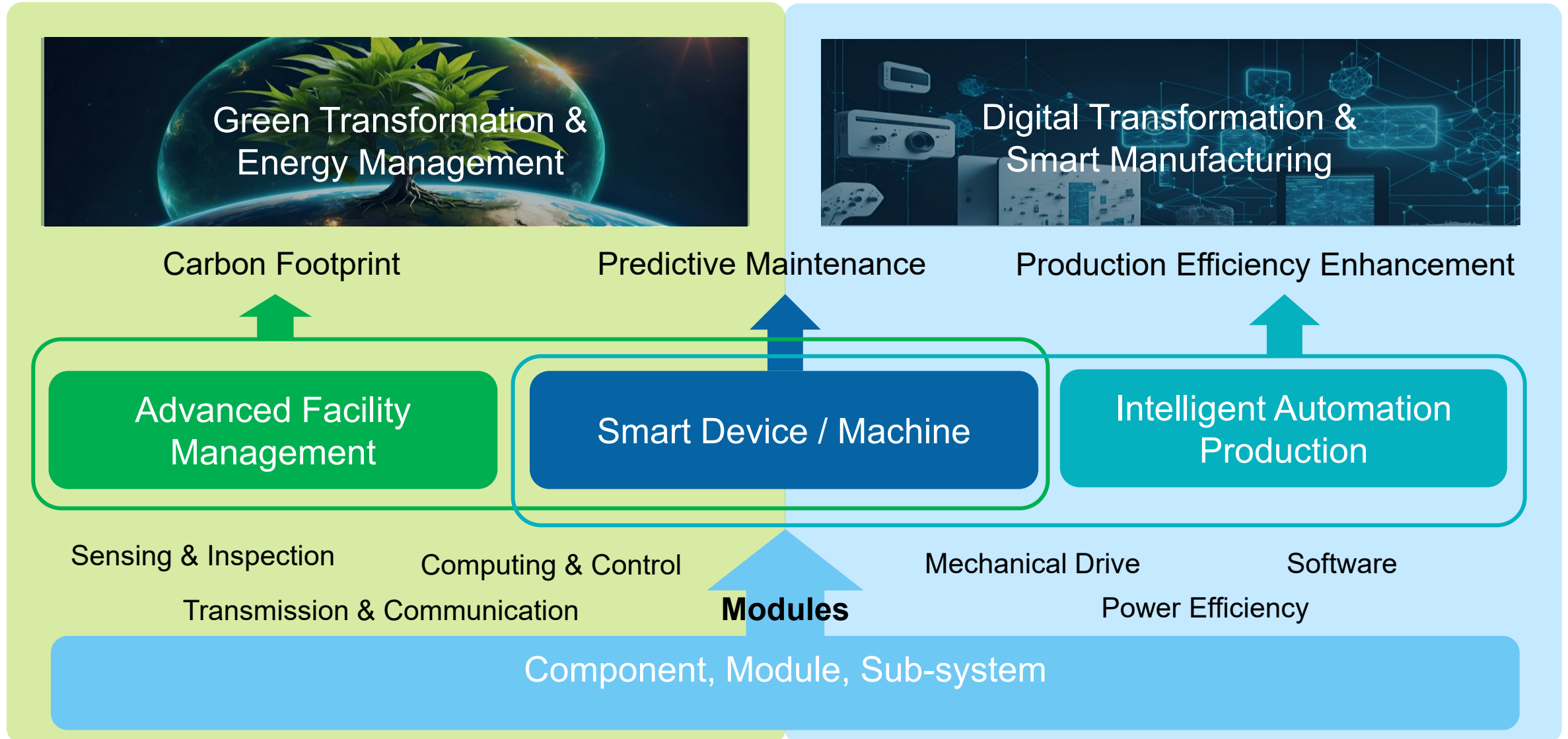
• Semiconductor •



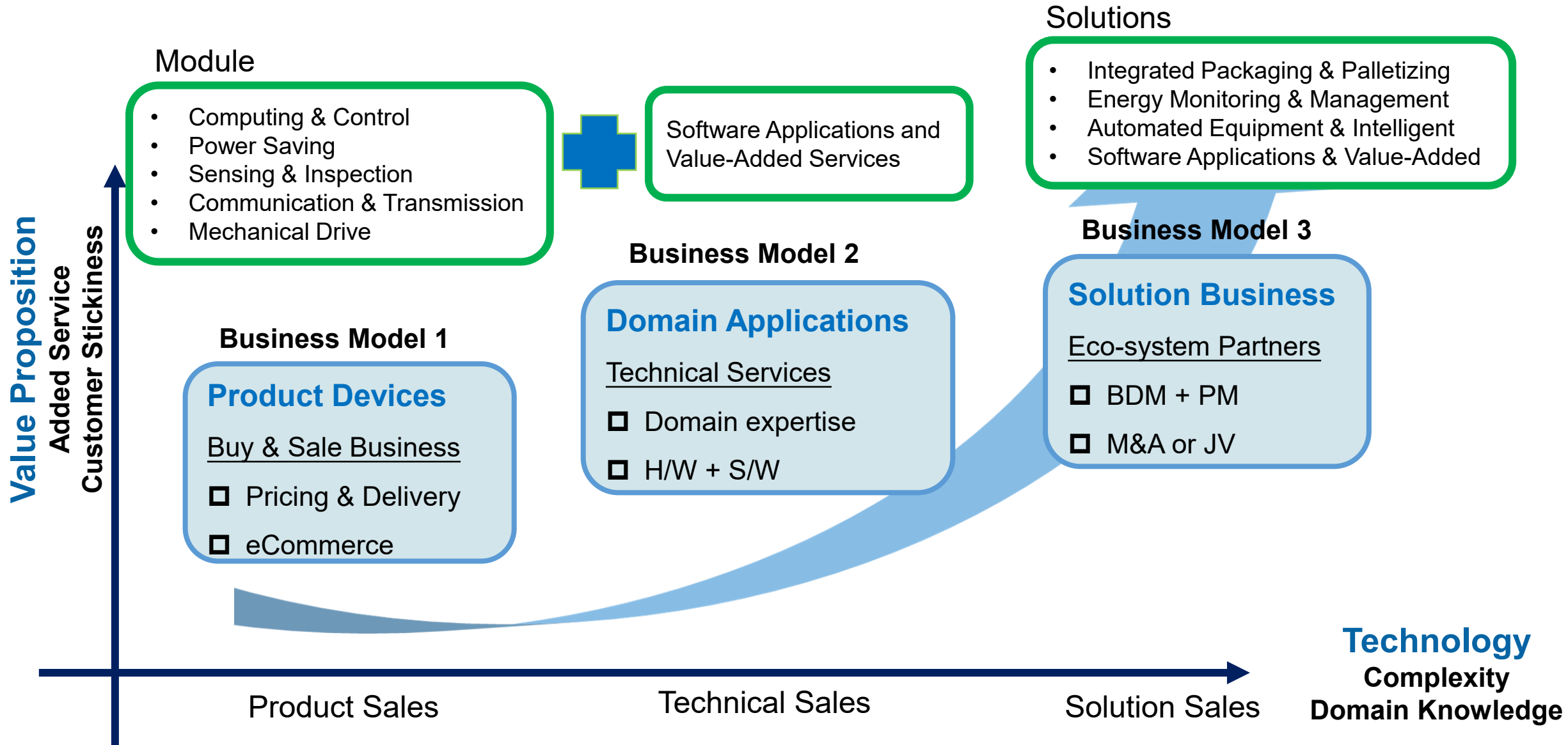
Ace Pillar + STC
+...

- ✓ Semiconductor Facility: Systems / Equipment, Components & Consumables
- ✓ Semiconductor Process: Equipment, Components & Consumables
- ✓ Smart Logistics: Systems, Equipment & Components

AI Manufacturing Upgrade | Digital Twin | Green & Digital Dual Transformation



Strategic Planning & Solution Layout



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Chapter

Q & A

Thank You for Listening

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